

- 1 In order of r here abli ha o nd em of rem nera ion and e al a ion managemen for direc or (he Direc or) and enior managemen of Fla Gla Gro p Co., L d (hereinaf er referred o a he Compan or he Compan), e abli h re rain incen i e cheme of he Direc or and enior managemen and perfec he Compan' go ernance r c re. The Compan ha e p a rem nera ion commi ee of he board of direc or (he Board) (hereinaf er referred o a he Rem nera ion Commi ee) and form la ed he e implemen a ion r le in accordance i h he Compan La of he People' Rep blic of China (hereinaf er referred o a he Compan La), Code of Corpora e Go ernance for Li ed Companie, Mea re for he Admini ra ion of Independen Direc or of Li ed Compan, R le Go erning he Li ing of Sec ri ie on Shanghai S ock E change (hereinaf er referred a Shanghai S ock E change Li ing R le , Self-Reg la or G ideline for Li ed Companie of Shanghai S ock E change No. 1 S andardi ed Opera ion, R le Go erning he Li ing of Sec ri ie on The S ock E change of Hong Kong Limi ed (hereinaf er referred a Li ing R le of S ock E change), he Ar icle of A ocia ion of Fla Gla Gro p Co., L d (hereinaf er referred o a he Ar icle of A ocia ion) and o her rele an reg la ion .
- A 2 The Rem nera ion Commi ee of he Board i a peciali ed orking bod e p nder he Board. I i mainl re pon ible for form la ing he a e men andard of he Compan ' Direc or and enior managemen and performing ch a e men . I i al o re pon ible for form la ing and re ie ing he rem nera ion policie and plan of he Compan ' Direc or and enior managemen . The commi ee repor o he Board and hall be acco n able o he Board.
- **A 3** For he p rpo e of he e r le , an reference o Direc or() repre en all Direc or of he Compan , and an reference o enior managemen repre en he pre iden , dep pre iden , ecre ar o he Board, chief financial officer and o her enior managemen aff nomina ed b he general manager and appro ed b he Board.

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- A 4 The Rem nera ion Commi ee hall compri e hree Direc or, a majori of hom hall be independen non-e ec i e Direc or.
- A 5 Member of he Rem nera ion Commi ee hall be nomina ed b he chairman of he Board, or more han one-half of he independen non-e ec i e Direc or or more han one- hird of all he Direc or , and hall be elec ed and appoin ed b he Board.
- A 6 The Rem nera ion Commi ee hall ha e one chairman, ho hall be ac ed b an independen non-e ec i e direc or member, hall be re pon ible for con ening and pre iding o er he commi ee, and hall be de ermined b he Board.

A 7 The erm of office of he Rem nera ion Commi ee hall be he ame a ha of he Board. A member of he Rem nera ion Commi ee ma er e con ec i e erm if reelec ed pon he e pira ion of hi /her erm.

If an member re ign from he po i ion of direc or of he Compan d ring hi /her erm of office, he/ he hall ip o fac o and immedia el cea e o hold he po i ion of commi ee member. The acanc hall be filled b he Board i hin hree mon h in accordance i h Ar icle 4 o 6 abo e.

A 8 Where he n mber of member i le han he req ired n mber of member of he Rem nera ion Commi ee d e o he re igna ion or remo al of member or o her rea on , he Board of he Compan hall nomina e ne candida e for member in accordance i h applicable la , reg la ion and o her rele an req iremen . Before he n mber of member reache he req ired n mber of he Rem nera ion Commi ee, he Rem nera ion Commi ee hall pend he e erci e of he d ie and po er pro ided in he e r le .

A 9 The h man re o rce depar men of he Compan hall be re pon ible for he dail affair of he Rem nera ion Commi ee, and he ecre ar o he Board hall be re pon ible for affair of he mee ing of he Rem nera ion Commi ee.



A 10 The Rem nera ion Commi ee of he Board of he Compan i primaril re pon ible for e abli hing he a e men cri eria for Direc or and enior managemen and cond c ing a e men . I i al o re pon ible for form la ing and re ie ing he rem nera ion policie and cheme for Direc or and enior e ec i e . I main re pon ibili ie incl de:

- (1) he rem nera ion of Direc or and enior managemen:
 - (i) form la ing rem nera ion policie, plan or cheme ba ed on he main cope, re pon ibili ie and importance of he managemen po i ion of he Direc or and enior managemen, and he rem nera ion le el of imilar po i ion in o her en erpri e, and ho ld make recommenda ion o he Board;
 - (ii) he rem nera ion policie, plan or cheme mainl incl de b no limi ed o performance e al a ion cri eria and proced re, he main e al a ion em, and he principal plan and em regarding incen i e and penal;
 - (iii) cond c ing d e diligence a e men and ann al performance apprai al of he Direc or (non-independen Direc or) and enior managemen of he Compan and recommending re ard and p ni hmen ;

- (2) he form la ion or change of he hare incen i e cheme, he emplo ee hare o ner hip plan, in ere gran ed o an par icipan and he condi ion for e erci e of righ;
- (3) he hareholding plan arranged b Direc or and enior managemen in he propo ed pin-off of b idiarie;
- (4) o er eeing he implemen a ion of he rem nera ion em of he Compan;
- (5) re ie ing and appro ing he managemen ' propo al on rem nera ion ba ed on he corpora e goal and objec i e e b he Board;
- (6) making recommenda ion o he Board for he rem nera ion package of indi id al e ec i e Direc or and enior managemen, incl ding benefi in kind, pen ion righ and compen a ion pa men (incl ding an compen a ion pa able for lo or ermina ion of heir office or appoin men);
- (7) making recommenda ion o he Board on he rem nera ion of non-e ec i e Direc or;
- (8) con idering he rem nera ion package, ime commi men, cope of re pon ibili of imilar companie and o her emplo men erm of o her po i ion i hin he Gro p;
- (9) re ie ing and appro ing he compen a ion pa able de o e ec i e Direc or and enior managemen for an lo or ermina ion of office or appoin men, o a o en re ha ch compen a ion i con i en i h he con rac al erm; if ch compen a ion i no con i en i h he con rac al erm, en ring ha i i rea onable and appropria e and no e ce i e;
- (10) re ie ing and appro ing compen a ion arrangemen rela ing o he di mi al or remo al of Direc or for mi cond c or he like, o a o en re ha ch arrangemen are con i en i h he con rac al erm; if ch compen a ion i no con i en i h he con rac al erm, en ring ha i i rea onable and appropria e;
- (11) en ring ha no Direc or or hi /her a ocia e (a defined nder he Li ing R le of S ock E change) i in ol ed in he de ermina ion of hi /her rem nera ion;
- (12) in re pec of an er ice agreemen o be en ered in o be een an member of he Gro p and i direc or or propo ed direc or, o re ie and pro ide recommenda ion o he hareholder of he Compan (o her han hareholder() ho i /are direc or() i ha ma erial in ere in he rele an er ice agreemen and heir re pec i e a ocia e) a o he her he erm of he er ice agreemen are fair and rea onable and he her ch er ice agreemen are in he in ere of he Compan and he hareholder a hole, and o ad i e hareholder on ho o o e;

- (13) form la ing, managing and appro ing he hare incen i e cheme for he Direc or, per i or and enior managemen of he Compan, and re ie ing he q alifica ion of per on, condi ion for gran and condi ion for e erci ing he righ nder he hare incen i e cheme;
- (14) o her ma er a a hori ed b he Board or ip la ed b la , admini ra i e reg la ion , depar men al r le , he reg la or r le of he place here he Compan ' hare are li ed, and he Ar icle of A ocia ion.

If he Board ha no adop ed or f ll adop ed he recommenda ion of he Rem nera ion Commi ee, i hall a e he opinion of he Rem nera ion Commi ee and he pecific rea on for no adop ing in he re ol ion of he Board, and di clo e ch ma er.

- A 11 The Board hall be en i led o rejec he rem nera ion policie, plan or cheme ha prej dice he in ere of hareholder.
- A 12 The rem nera ion policie and plan for he Direc or of he Compan propo ed b he Rem nera ion Commi ee hall be appro ed b he Board and bmi ed o he general mee ing for appro al before implemen a ion. The rem nera ion di rib ion plan for he enior managemen of he Compan hall be repor ed o he Board for appro al.
- A 13 The performance a e men andard, proced re and main a e men em for he Direc or form la ed b he Rem nera ion Commi ee hall be reported o he general meeting for approal after consideration be he Board of he Compan, and he performance a e men andard, proced re and main a e men em for he enior managemen form la ed be he Rem nera ion Commi ee hall be implemented after approal be he Board of he Compan.
- ${\bf A}$ 14 The hare incen i e cheme form la ed b he Rem nera ion Commi ee hall be appro ed b he Board and he general mee ing of he Compan , and repor ed o he China Sec ri ie Reg la or Commi ion for filing according o la .
- A 15 Member of he Rem nera ion Commi ee hall follo p he ork and rem nera ion of he Direc or and enior managemen of he Compan , and hen nece ar , ma rai e q e ion i h he Direc or and enior managemen of he Compan abo heir ork, and he hall an er ch q e ion .
- A 16 Member of he Rem nera ion Commi ee hall cond c a earl re ie on he her he deci ion-making proced re for rem nera ion of Direc or and enior managemen are compl ing i hr le, ba ed on rea onable gro nd and in he in ere of he Compan and all hareholder and he her he con en di clo ed in he ann al repor on he rem nera ion of Direc or and enior managemen i con i en i h he reali, and i e he re ie repor and bmi i o he Board.
- A 17 The Rem nera ion Commi ee hall ha e he righ o bmi propo al o he Board. The Rem nera ion Commi ee hall prepare propo al or repor for he re ol ion, gge ion or recommenda ion a he mee ing and bmi hem o Board for con idera ion.

The Rem nera ion Commi ee hall e erci e i d ie and po er in accordance i h rele an pro i ion nder he Compan La , he Ar icle of A ocia ion and he e r le and hall no infringe he in ere of he Compan and hareholder .



A 18 The Rem nera ion Commi ee hall be re pon ible for he preliminar prepara ion ork for he Board on rem nera ion and a e men deci ion, and pro ide informa ion incl ding b no limi ed o he follo ing a pec:

- A 20 The Rem nera ion Commi ee hall con ene a lea one mee ing per ann m and hall no if all i member hree da prior o he mee ing. The mee ing hall be chaired b he chairman of he Rem nera ion Commi ee. Where he chairman of he Rem nera ion Commi ee i nable o a end, he/ he ma a hori e ano her independen non-e ec i e direc or member o pre ide o er he mee ing.
- A 21 Mee ing of he Rem nera ion Commi ee ma onl be con ened i h he pre ence of more han o-hird of i member. Each member hall ha e one o e. Re ol ion of he mee ing hall be pa ed b more han one-half of all he member of he commi ee o ing in fa or.
- A 22 Member of he Rem nera ion Commi ee hall a end mee ing in per on and e pre opinion on ma er nder con idera ion. In he e en ha a member i nable o a end he mee ing in per on for an rea on, he member ma bmi a po er of a orne igned b him or her and appoin ano her member o a end he mee ing and e pre opinion on hi /her behalf. If an independen non-e ec i e direc or member i nable o a end he mee ing for an rea on, he/ he hall re ie he mee ing ma erial in ad ance o form e plici ad ice, appoin ano her independen non-e ec i e direc or member o a end on hi /her behalf. Each member co ld be en r ed b no more han one member a one ime. The po er of a orne hall pecif he cope and d ra ion of a hori a ion.
- A 23 Voe a he mee ing of he Rem nera ion Commi ee hall be made b a ho of hand or b poll or ia o her o ing me hod recogni ed b reg la or a hori (ie) of he place here he hare of he Compan are li ed. The mee ing hall be con ened on i e in principle. Pro ided ha all Direc or can f ll e pre heir opinion a he mee ing, ch mee ing can be held b mean of ideo, elephone, or o her me hod hen nece ar.
- A 24 The Direc or, per i or and o her enior managemen of he Compan ma be in i ed o a end mee ing of he Rem nera ion Commi ee, here nece ar.
- ${f A}$ 25 Where nece ar , he Rem nera ion Commi ee ma engage in ermedia e agencie o pro ide profe ional ad ice for i deci ion-making a he e pen e of he Compan .
- A 26 The con ening proced re of, and o ing me hod and re ol ion pa ed a, mee ing of he Rem nera ion Commi ee hall compl i h he req iremen of he rele an la , reg la ion , he Ar icle of A ocia ion and he er le .
- A 27 The Rem nera ion Commi ee hall keep min e for i mee ing. Member of he commi ee pre en a ch mee ing and mee ing recorder hall ign he min e. The min e hall be kep b he ecre ar o he Board of he Compan for a period of no le han en ear.
- A 28 Member a end and pre en a a mee ing hall be obliged o keep confiden ial all ma er di c ed in ch mee ing, and hall no di clo e an rele an informa ion i ho a hori a ion before p blic di clo re b he Compan.

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- A 29 An ma er ndefined in he er le or incon i en i h rele an la , admini ra i e reg la ion , norma i e doc men , reg la or r le of he place here he Compan 'hare are li ed and he Ar icle of A ocia ion, he rele an la , admini ra i e reg la ion , norma i e doc men , he reg la or r le of he place here he Compan 'hare are li ed and he Ar icle of A ocia ion hall pre ail fir l .
- ${\bf A}$ 30 The erm abo e nder he er le i incl i e, hile e ceeding i e cl i e.
- A 31 The Board of he Compan i re pon ible for in erpre ing he er le. The er le ill ake effec a re ie ed and appro ed b he Board, incl ding he ame on re i ion.
- A 32 If here i an incon i enc be een he Engli h and Chine e er ion of he er le, he Chine e er ion hall pre ail.